



8th Brigade

Cadet Command



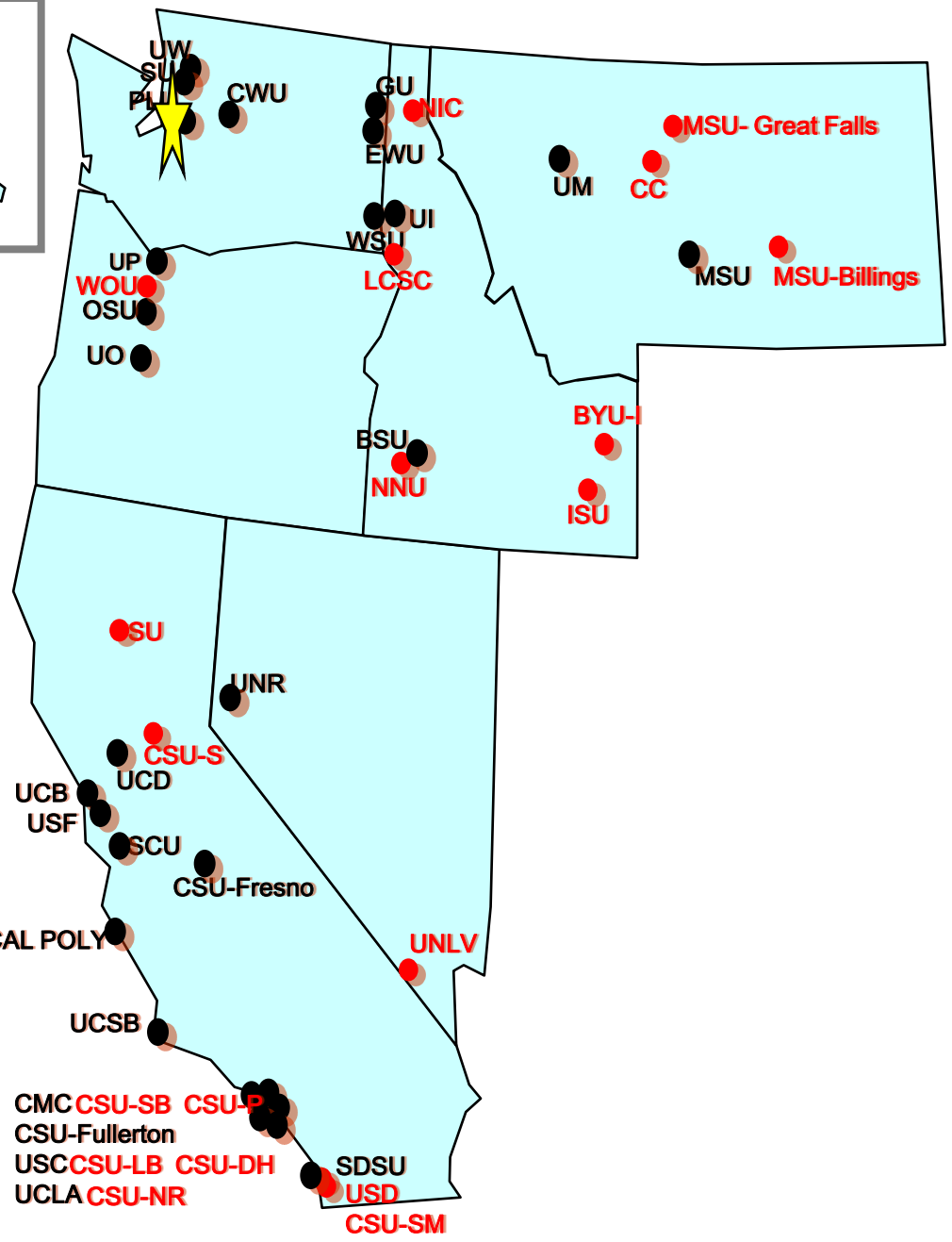
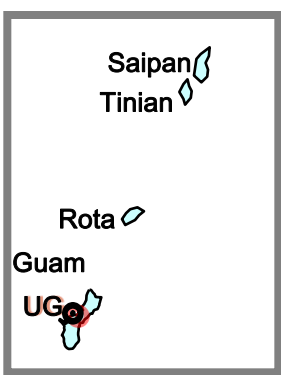
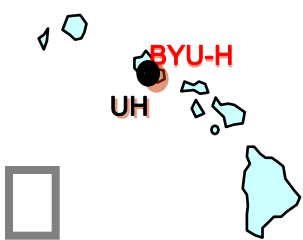
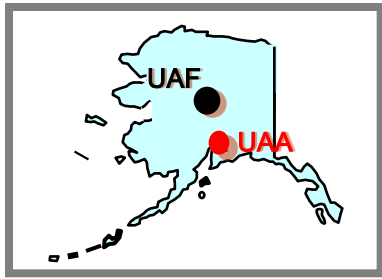
**High School
Guidance Counselor
Smart Book**

**Army ROTC
Reference Book**





8th Brigade



Army ROTC

What is Officership?

The U. S. Department of Defense Armed Forces Officer handbook, defines officership as follows:

As an officer in the Armed Forces of the United States Army you are a citizen-Soldier, a warrior in the profession of arms, a member of a skilled profession, an unwavering defender of the Constitution and a servant of the nation. A leader of character, you accept unmitigated personal responsibility and accountability to duty, for your actions and those of your subordinates. You lead your service and defend the nation in seamless union with officers of all services. In so doing, you willingly take your place in an ancient and honorable calling. Obligated equally to those who have gone before you, those you walk among, and those who will follow.

“There is no greater demonstration of the trust of the Republic than in its expression and bestowal of an officer’s commission.” This trust involves the majesty of the nation’s authority in matters involving the lives and deaths of its citizens. That this particular trust most often is first directed on men and women of no particular experience in life, leadership, or war, elevates the act to a supreme occasion of faith as well. Accepting an officer’s commission in the armed forces is a weighty matter, carrying a corresponding burden of practical and moral responsibility. The officer must live up to this responsibility each day he or she serves.¹

Citizen Soldier Concept

The Citizen Soldier concept is one used by the U.S. Department of Defense to define the status of the Soldier that serves our nation in The Armed Forces Officer handbook.

From the birth of democracy in ancient Greece, the idea of the citizen-Soldier has been the single most important factor to shape the Western way of war. In a democracy, combatants bear arms as equals, fighting to defend their ideals and way of life. They are citizens with a stake in the society they vowed to defend. They do not fight as mercenaries, nor are they guided by coercion or allegiance to the whims of a dictatorial leader. Rather, their motivation stems from selfless commitment to an idea that far exceeds the interests of any individual member of the society. For the armed forces officer of the United States, this ethos began with the militiamen who defended their homes, secured the frontier, and won a war of independence against the most formidable military power of that era. The American military tradition has since been governed by a strict adherence to the primacy of civilian control and, within that framework, has continued to champion the role of the citizen-soldier as the defender of the nation’s ideals².

Who is a good Army Officer Candidate?

Army ROTC cadets are scholars, athletes and leaders. Typically, those who volunteer to serve their nation through Army ROTC are well-rounded students with good grades and

strong potential to serve in leadership positions. More than half of them have held office in their cohort class or in the student body. Most are National Honor Society members. Many are members of school, church, or private clubs and other organizations, and others are varsity letter winners and varsity team captains. The U.S. Army is looking for achievers with broad interests, leadership ability, and a demonstrated willingness to take on and overcome challenges.

Successful candidates pursue academic excellence. Most fall in the top 25% of their class. These top achievers score on an average, between 1050 and 1350 on their SAT and between 22 and 30 on their ACT.

An Army ROTC battalion is the group of all cadets enrolled in the program at a particular school. These students scholarship cadets, non-scholarship cadets, Simultaneous Membership Program (SMP) cadets, Green to Gold cadets and curious students.

The pursuit of excellence continues with cadets on campus. Army ROTC cadets are encouraged to participate in a variety of campus activities, including competitive sports and student organizations. The practice of leadership within ROTC is important, but it is not the only means for leadership development on campus. Many cadets develop leadership skills by being active in university-sponsored activities: student government, club officers, internships, study abroad, club and intramural sports, and volunteer work. Students that are required to hold jobs to pay for school or take care of other family members are recognized for taking on additional responsibilities, for these actions too, demonstrate leadership.

In addition to the required five-week Leadership Development and Assessment Course (LDAC), cadets may choose to participate in a wide variety of Army-sponsored leadership development programs during the summer, including skills training programs like Airborne School and internships with Army agencies, in disciplines from ecology to medicine.

In their final year, cadets compete for their choice of branch assignment based primarily on their order of merit – a score which encompasses their academic standing, battalion ranking, and performance at LDAC. There are eighteen Army branches to select from including Air Defense, Artillery, Armor, Aviation, Chemical Corps, Corps of Engineers, Field Artillery, Infantry, Military Police Corps, Military Intelligence Corps, Signal Corps, Adjutant General's Corps, Finance, Ordnance Corps, Quartermaster Corps, Transportation, Medical Service Corps, and Nurse Corps. Students should meet with the Professor of Military Science(PMS) and the cadets at each campus visited and ask the cadets about their Army ROTC experience and ask the cadre about their experience as junior officers. Prospective candidates will find that they're in good company with this group and that Army ROTC is a premier leadership development programs in the world.

Service first, then incentives

Service as an Army Officer requires dedication, self-discipline, sacrifice of some personal freedom and the willingness to live by a well defined set of institutional values. Furthermore, voluntary service is not without exposure to personal risk as we fight our nation's wars. Realizing the sacrifices our service members make, the Congress of the United States has seen fit to provide financial incentives to support your willingness to serve. Given that our nation requires a strong national defense, it follows that she will assist those who respond to that calling.

Incentives categories

What high school students need to know is that if they don't receive a national ROTC scholarship, they can still pursue ROTC participation and will receive non-competitive incentives

available on campus. What is key is they must have a legitimate interest in U.S. Army officer service. The information below reflects the competitive and non-competitive incentives.

- **Competitive Incentives.** These include ROTC national scholarships that prospective ROTC candidates apply for online at http://www.goarmy.com/rotc/hs_four_year_scholarship.jsp. An annual national scholarship board will select winners during the period of Oct-Mar. Those not selected are still eligible for ROTC campus based scholarships and non-scholarship financial incentives. Students interested in receiving any sort of ROTC incentive should apply first for the national scholarship.
 - 2, 3 and 4 year scholarship
 - Discretionary scholarship on case by case basis as determined by PMS
 - Room and Board as determined by school administration
- **Non-competitive:** These incentives are available to college students who are in their sophomore, junior, senior years or one graduate students. They are considered non-competitive because anyone who is accepted at the university, meets Army entry standards and agrees to commit to the Army ROTC as an undergraduate or graduate student is eligible.
 - Leaders Training Course (LTC) bonus - \$5000 bonus paid to the student that successfully completes LTC and contracts with ROTC
 - Student Loan Repayment Program – The US Army will pay back approved student loans at the time of commission up to the amount of \$65,000
 - Student Stipend – based on student status (sophomore \$350, junior \$450 and senior \$500) the stipend is paid each month eligible
 - Tuition assistance, bonus and drill pay for those participating in the USAR or ARNG Simultaneous Membership Programs

General Eligibility Requirements

To be eligible for the Army ROTC 4-Year College Scholarship, a student must meet the following general eligibility requirements:

- be a U.S. citizen.
- be at least 17 years of age within the 1st semester of the year you enter college.
- be a high school graduate or possess an equivalent certificate before September of the year the student will enter college.
- have a minimum high school grade point average (GPA) of 2.5
- must receive a minimum SAT score of 920 or an ACT composite score of 19.
- can be a freshman, sophomore, junior, senior or graduate student who will remain in school for 1 ½ or 2 years in order to complete mandatory requirements.

- have no moral obligation or personal conviction that will prevent the student from supporting and defending the Constitution of the United States against all enemies, foreign and domestic, or conscientiously bearing arms.
- must also satisfactorily explain any record of arrest and/or civil conviction.

All scholarship applicants' physical ability must be assessed. ROTC policy requests that the guidance counselor arrange for the applicant to take The President's Challenge Physical Fitness Test. The required information will be sent directly to the high school. Students may also opt to take the Army Physical Fitness test with their local ROTC detachment on campus.

Scholarship Selection Criteria

All factors are important and are considered in the selection of scholarship winners. Selection of scholarship finalists is based on:

- SAT or ACT scores. If both tests are taken, or taken more than once, please furnish all results; the best score(s) will be used.
- High school academic standing. Class size and rank within the class are required. If the school does not rank students, they must provide at least an estimate of where the student would fall (e.g., "this student would fall within the top 20 %").
- High school Transcripts. A transcript of grades is required in reviewing the scholarship application. The applicant must complete the **Personal Data Section** on the Request for Transcript located in the application and give it to the Guidance Counselor to complete. The Guidance Counselor will send a copy of student's high school transcript along with the completed request for transcript.
- Evidence of extracurricular activity participation, athletic activities, and leadership positions held. If the student has held part-time jobs during the school year and has not had time for extensive participation in sports or other activities, credit will be given based on the number of hours worked per week.
- Personal interview(s). If selected as a scholarship finalist, the student must contact one of the schools listed in the notification letter (or any school of the student's choice) to have the interview conducted. The notification letter requires that the student respond back to the Cadet Command Scholarship Branch identifying where he/she wishes to have their interview conducted. Any travel to and from the interview will be at the student's own expense.

It is important to note that those who don't "win" a scholarship are still eligible to receive ROTC financial incentives that can pay the bulk of college expenses.

SAT & ACT

When taking college entrance exams, students should list Army ROTC as a test score recipient. **The Army ROTC code for SAT is 0454; the code for ACT is 1676.** Students should also list those schools they are planning to apply for as recipients on their application. They may not be required to list their social security number (SSN) on the college entrance exams, however, it is recommended that they do so for proper scores posting.

Experience has shown that many applicants have been disqualified because they failed to allow sufficient time for processing test results. SAT and ACT test results require approximately four weeks to process; do not wait for test results to mail application forms!

By listing Army ROTC as a test score recipient, scores will automatically be furnished to Cadet Command. Test scores provided in this manner require no further verification. Also, test scores reflected on official transcripts require no further verification either. In order to accept scores provided from any other source, students must personally submit those scores to the Cadet Command address found in the application.

SAT and ACT writing tests are required; however they are used subjectively for the board at this time. No whole person score is associated with the writing tests. Students should contact their guidance counselor to determine test dates and registration dates and requirements. The Army cannot schedule or administer these tests, nor can we initiate a request for scores.

Medical Examination

All winners must be medically qualified in order to enroll as scholarship cadets and receive benefits.

Individuals selected as scholarship finalists will be contacted and scheduled for a medical examination by the Department of Defense Medical Examination Review Board (DODMERB). DODMERB will normally contact students via letter or postcard announcing an appointment date and time or requesting that the student contact a contracted physician to make an appointment. If unable to report to the examination as scheduled, the student must notify DODMERB immediately to be rescheduled. Students are responsible for their transportation, lodging and meals related to this examination.

If a student does not receive appointment information within six weeks after being notified that their application has been provided to their school choices, they should contact DODMERB at 1-800-841-2706.

As part the medical evaluation, they must weigh less than the maximum allowable weight for their height. A table for the allowable weight for scholarship recipients can be found in the application.

Results of the medical examination will be furnished directly to the student by DODMERB as well as to Army ROTC. Upon receipt of the results, the student may want to e-mail Cadet Command at **atccps@usacc.army.mil**, to ensure that they have received a copy. Students must comply as quickly as possible with any requirements to provide additional medical documents or to schedule a consultation in a particular area, in order to avoid delays in the scholarship processing.

If a student is medically disqualified, he/she will not be eligible for a scholarship or service in the Army as a Commissioned Officer.

Obligations

If selected for a U.S. Army ROTC scholarship, the student is required to sign a contract with the Secretary of the Army. If not yet 18 years of age when enrolling, the parents or guardians must also sign the contract.

Scholarship cadets must pursue an approved academic discipline. Within the scholarship application, the student must select an intended major.

This selection will not prevent changing majors later, but students must work with their PMS to do so. Any change of major that results in a requirement for additional coursework and a potential request for an extension of scholarship benefits must be approved by ROTC.

In each ROTC program, the student will be required to take Military Science classes each academic term, and will attend a paid five-week camp between the third and fourth year (normally the summer before senior year).

As a 4-year scholarship winner, students will be commissioned as a second lieutenant upon graduation, with a commitment to serve on active duty for a minimum of four years. Selected cadets may choose to serve in the U.S. Army Reserve or Army National Guard; see the PMS for information on these options.

Special Scholarship Programs

Nursing

Army ROTC is an elective taken while studying for a nursing degree and it provides a foundation for achievement, including leadership and management skills critical to success in the profession. Army ROTC provides outstanding clinical opportunities in the form of the Nurse Summer Training Program (NSTP). NSTP introduces cadets to the roles, responsibilities and expectations of an Army Nurse Corps (ANC) officer, and provides progressive experience and leadership opportunities in a clinical setting, working side by side with an ANC officer in a medical treatment facility.

Upon graduation and successful completion of the Registered Nurse licensure exam, the student will begin a rewarding professional career. As an ANC officer, they will have competitive promotion opportunities, challenging leadership positions and advanced educational options immediately upon arriving at their first assignment. These training programs prepare them for practice in a chosen specialty area.

Army ROTC has an excellent 2-, 3-, and 4-year nursing scholarship program available to students pursuing a nursing degree, for use at accredited Bachelor of Science/Arts in Nursing schools and colleges.

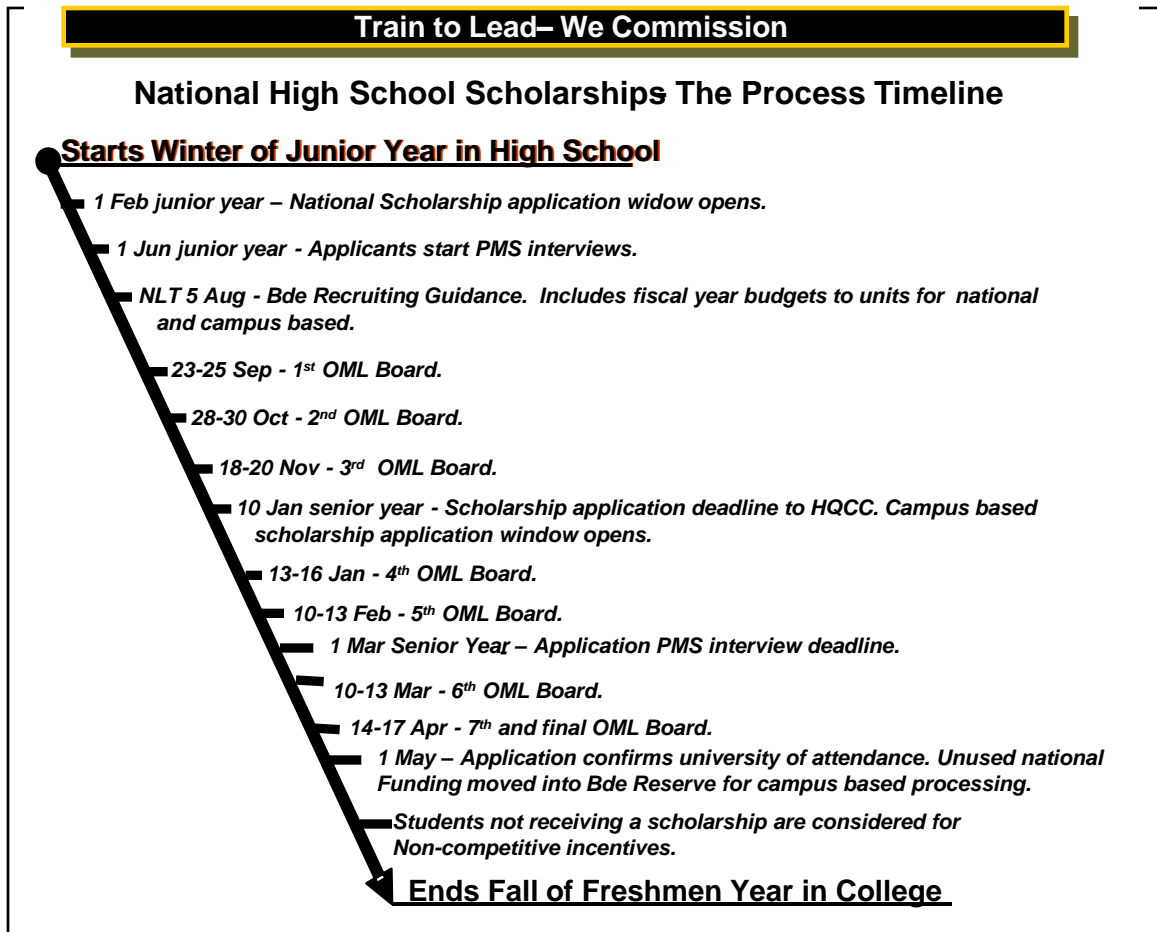
Historically Black Colleges & Universities (HBCU)

To further develop the diversity of the officer corps, Army ROTC reserves a limited number of scholarships for those students who desire to attend an HBCU.

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1. U.S. Department of Defense, *The Armed Forces Officer* (Dulles, Virginia: Potomac Books incorporated, 2007), xiii.
 2. Ibid. 1.

FOUR-YEAR SCHOLARSHIP

National High School 4 Year Process. Starting in School Year 2008/2009 Cadet Command is conducting centralized high school selection boards and awards. The intent is to offer 4 year funding to qualified students. Depicted below is the national high school scholarship timeline:



APPLY ONLINE FOR AN ARMY ROTC FOUR-YEAR SCHOLARSHIP

If you are applying for a scholarship you will need to first create a MY GOARMY account. Once you create an account, you will be sent to the Log-in page. Use your newly created account information and select the option "ROTC 4-Year Scholarship Application" radio button. This will direct you straight to the online scholarship application.

http://www.goarmy.com/accounts/register/user_agreement.jsp

It is in the best interest of students to develop a dialogue with the desired university's Professor of Military Science or cadre members. A list of email addresses and telephone numbers follow.

8th ROTC Brigade Points of Contact

Headquarters 8th Brigade

Senior Recruiting Operations Officer	253-967-2032
Recruiting Operations Officer	253-966-7183
Human Resource Manager	253-967-6013
Brigade Nurse Consoler	253-967-5383

ALASKA

University of Alaska, Fairbanks, AK (UAF)

<http://www.uaf.edu/ROTC>

Professor of Military Science	907-474-6854
Recruiting Operations Officer	907-474-6852

California

California Polytechnic State School (CPS)

<http://armyrotc.com/edu/calpoly/index.htm>

Professor of Military Science	805-756-7684
Recruiting Operations Officer	805-756-7690

CSU - Fresno (CSUF)

<http://www.csufresno.edu/ROTC>

Professor of Military Science	559-278-5464
Recruiting Operations Officer	559-278-5460

CSU – Fullerton (CSF)

<http://hdcs.fullerton.edu/militaryscience>

Professor of Military Science	714-278-5768
Recruiting Operations Officer	714-278-5545

Claremont McKenna College (CMC)

<http://armyrotc.com/edu/cmcc/index.htm>

Professor of Military Science	909-621-8102
Recruiting Operations Officer	909-621-8102

*CSU-San Bernardino (CSSB)

<http://armyrotc.com/edu/sandiego/index.htm>

Officer in Charge	909-537-5533
Recruiting Operations Officer	909-537-5533

San Diego State University (SDU)

<http://armyrotc.com/edu/sandiego/index.htm>

Professor of Military Science	619-594-1231
Recruiting Operations Officer	619-594-1236

Santa Clara University (SCU)

<http://www.scu.edu/rotc/>

Professor of Military Science	408-554-4033
Recruiting Operations Officer	408-554-4034

8th ROTC Brigade Points of Contact

University of California – Berkeley (UCB)

<http://army.berkeley.edu/>

Professor of Military Science 510-642-2132

Recruiting Operations Officer 510-643-7682

University of California – Berkeley (UCB)

<http://army.berkeley.edu/>

Professor of Military Science 510-642-2132

Recruiting Operations Officer 510-643-7682

University of California – Davis (UCD)

<http://armyrotc.com/edu/univcadavis/index.htm>

Professor of Military Science 530-752-3056

Recruiting Operations Officer 530-754-6707

*California State University – Sacramento (CSS)

Officer in Charge 530-757-2572

Recruiting Operations Officer 916-278-3652

University of California Los Angeles (UCLA)

<http://armyrotc.com/edu/univcalosangeles/index.htm>

Professor of Military Science 310-825-7384

Recruiting Operations Officer 310-825-7381

University of California – Santa Barbara (UCSB)

<http://armyrotc.com/edu/univcasantabarbara/index.htm>

Professor of Military Science (PMS) 805-893-3042

Recruiting Operations Officer 805-893-3042

University of San Francisco (USF)

<http://www.usfca.edu/rotc/>

Professor of Military Science 415-422-2486

Recruiting Operations Officer 415-422-5628

University of Southern California (USC)

<http://www.trojanrotc.org/>

Professor of Military Science 213-740-1854

Recruiting Operations Officer 213-740-1850

*California State University - Long Beach (CSL)

Officer in Charge 562-985-8108

Recruiting Operations Officer 562-985-5766

GUAM

University of Guam, Mangilano, (UG)

<http://www.uog.edu/armyrotc.aspx>

Professor of Military Science 671-735-2540

Recruiting Operations Officer 671-735-2541

8th ROTC Brigade Points of Contact

HAWAII

University of Hawaii, Honolulu, HI (UH)

<http://www.hawaii.edu/armyrotc/>

Professor of Military Science	808-956-4135
Recruiting Operations Officer	808-956-7766

IDAHO

Boise State University, Boise, ID (BSU)

<http://armyrotc.com/edu/boise/index.htm>

Professor of Military Science	208-426-4173
Recruiting Operations Officer	208-426-4176

***Idaho State University, Pocatello, ID (ISU)**

Officer in Charge	208-282-3558
Recruiting Operations Officer	208-282-3061

University of Idaho, Moscow, ID (UI)

<http://armyrotc.com/edu/univid/index.htm>

Professor of Military Science	208-885-8969
Recruiting Operations Officer	208-885-7464

MONTANA

Montana State University, Bozeman, MT (MSU)

<http://armyrotc.com/edu/mtstate/index.htm>

Professor of Military Science	406-994-4044
Recruiting Operations Officer	406-994-5476

University of Montana, Missoula, MT (UM)

<http://armyrotc.com/edu/univmt/index.htm>

Professor of Military Science	406-243-4541
Recruiting Operations Officer	406-243-4400

NEVADA

University of Nevada, Reno (UNR)

<http://armyrotc.com/edu/univnvreno/index.htm>

Professor of Military Science	775-784-6751
Recruiting Operations Officer	775-784-6751

***University of Nevada, Las Vegas (UNLV)**

Professor of Military Science	702-895-0455
Recruiting Operations Officer	702-895-0452

OREGON

Oregon State University, Corvallis OR (OSU)

<http://oregonstate.edu/dept/arotc/>

Professor of Military Science	541-737-6903
Recruiting Operations Officer	541-737-6905

8th ROTC Brigade Points of Contact

University of Oregon, Eugene OR (UO)

<http://www.uoregon.edu/~army/index.php>

Professor of Military Science 503-769-7336
Recruiting Operations Officer 541-346-7682

University of Portland, Portland OR (UP)

<http://armyrotc.com/edu/univportland/index.htm>

Professor of Military Science 503-943- 8060
Recruiting Operations Officer 503-943-8064

WASHINGTON

Central Washington University, Ellensburg WA (CWU)

<http://www.cwu.edu/~roo/>

Professor of Military Science 509 963-3575
Recruiting Operations Officer 509 963-3582

Eastern Washington University, Cheney WA (EWU)

<http://armyrotc.com/edu/easternwa/index.htm>

Professor of Military Science 509 359-6109
Recruiting Operations Officer 509 359-6110

Gonzaga University, Spokane WA (GU)

<http://www.gonzaga.edu/Academics/Undergraduate/Special-Programs/Military-Science/default.asp>

Professor of Military Science 509-313-6511
Recruiting Operations Officer 509-313-6517

University of Washington, Seattle WA (UW)

<http://depts.washington.edu/armyrotc/>

Professor of Military Science (206) 543-9010
Recruiting Operations Officer (206) 543-9010

Washington State University, Pullman WA (WSU)

<http://armyrotc.com/edu/washingtonstate/index.htm>

Professor of Military Science (509) 335-6606
Recruiting Operations Officer (509) 335-6609

UNIVERSITY OF ALASKA FAIRBANKS



UNIVERSITY OF ALASKA FAIRBANKS (UAF) - University of Alaska Fairbanks is a low cost public/civilian university which during the fall of 2007 offered Associate, Bachelor's, Master's and Doctoral degrees. Besides, it is part of a Suburban setting, Small city (50,000 – 249,999) and Commuter campus. The school's size is approximately 4,862 degree-seeking undergrads, 1,000 first-time degree-seeking freshmen and 1,094 graduate students. Out of those numbers only 750 of those students are full-time enrolled freshman. The university is a Public, University, Four-year, Coed, where 78% of the applicants were admitted. It is regionally accredited and College Board member. In addition, the student body consists of 92% in-state students, 8% out-of-state students, 53% women, 47% men, 20% American Indian or Alaskan Native, 4% Asian or Pacific Islander, 2% Black non Non-Hispanic, 3% Hispanic, 60% white. 15% of student body graduated in the top 10% of their graduating class, 34% in top quarter, and 61% in the top half their graduating class. 15% of students had a H.S. GPA of 3.75 and higher, 29% had a H.S. GPA between 3.5 and 3.74, 15% had a H.S. GPA between 3.25 and 3.49, 25% had a H.S. GPA between 3.0 and 3.24, 12% had a H.S. GPA between 2.5 and 2.99 and 4% had a H.S. GPA between 2.0 and 2.49. The most popular activities or sports are hockey, basketball, volleyball, cross country skiing, and rifle. The school offers BA/BS degrees in 7 undergraduate colleges offering 89 fields of study; and 163 Majors for a student to study. The three most popular are Wildlife Biology/Biological Sciences, Engineering, and Business Administration. In 2004 UAF was ranked in the top 10 for; "Private School Attention at a Public University for Classes Under 20 Students" by U.S. News and World Report. In 2005 UAF was ranked as "the top small school in the West" by the Princeton Review. The University is undergoing an aggressive marketing campaign to sell itself as the top (indeed, only) Arctic research university in the U.S. This is expected to increase enrollment of graduate students and undergraduates pursuing science and engineering degrees. The ROTC program averages 5 four year high school scholarships each year. Our cadets enter the ROTC program from a variety of methods. 25% of our cadets also belong to the Reserve or National Guard units and serve in the Simultaneous Membership Program, 10% of our cadets enter the program from the active duty under the Green to Gold program and the last 65% are lateral entry or progression cadets. UAF Army ROTC commissions on average 10 Second Lieutenants every year.

Partnership Schools: UAA

Affiliated Schools: None.

CALIFORNIA POLYTECHNIC STATE UNIVERSITY



California Polytechnic State University at San Luis Obispo (Cal Poly) is a low cost public university with a total undergraduate population of 18,842. Cal Poly draws the majority of its students from in state, with the largest percentage of first-time freshman coming from the San Francisco Bay Area (32.4%). Entrance into Cal Poly is significantly difficult due to a number of factors. These factors include the requirement to declare a major at the time of application and its relatively high standing in the CSU system. Selected freshmen applicants for Fall 08 had an average high school GPA of 3.87 and an average SAT of 1258. In Fall 08, Cal Poly enrolled 9.7% of its freshman applicants with 3440 entering this years class; 754 transfer students entered, primarily from junior / community colleges. At Cal Poly, a “Scholar-Athlete-Leader” would be a student with a 3.0 GPA or a 1200 SAT, participant of one or more organized athletic programs, and leadership in one or more recognized club or organization. Cal Poly offers BA/BS degrees in 81 majors; the four most common are Business Administration, Electrical Engineering, Agricultural Business and Architecture. Cal Poly is ranked 4th nationally for its School of Engineering (ahead of USMA) and its Architectural Program. Due to its rigorous nature of study the freshman attrition rate is approximately 30% and most students take nearly 5 years to complete their BA/BS degree.

Partnership School: None

Affiliated Schools: None

CALIFORNIA STATE UNIVERSITY - FRESNO



California State University – Fresno: Fresno State is a low cost, state supported comprehensive university with a full time enrollment of approximately 1,9191 undergraduate students and an additional 3,192 Post baccalaureate and Graduate students with a total enrollment of 22,383. Additionally, Fresno State is a Hispanic Serving Institute and has approximately 7,102 Hispanic Americans enrolled. The university draws 58.% of their students from the Fresno County area, 38% from across California, and 3% from the US and abroad. Entrance into Fresno State is considered moderately difficult and the average entering freshman’s high school GPA is 3.25. The average SAT score is 923 and the average ACT score is 19.04. Approximately 73% of the 16,532 first time freshmen applicants who applied were accepted and of those accepted 2,320 actually enrolled. Four year averages across all ethnicities and majors indicate a freshmen retention rate of approximately 80.9%. The average first time freshman four year graduation rate is 12.8% and the average first time freshman five year graduation rate is 36.2% and 55.6% require six years. (These statistics are significant to us as we work our 104Rs and project mission sets) Fresno State offers BA/BS degrees in over 54 majors to include nursing. The three most common majors within this battalion are Criminal Justice, History, and Political Science.

Local reception to Army ROTC from the university and the community is positive. The economy in the areas surrounding Fresno State is primarily agriculturally and serviced based which gives the area a “Blue Collar Values” feel. Many of the students attending Fresno State are the first in their family to attend college. The university places great emphasis on service and community involvement. In the last presidential election approximately 43.03% of the vote was republican and the area is surrounded by military influence, i.e. Lemoore NAS, multiple California Air and Army National Guard facilities. However, during our recruiting efforts, we have experienced an increase in parental concern about their children participating in our program. Despite the positive environment and propensity to serve, I suspect that we will continue to experience challenges and will need to adapt our recruiting efforts accordingly.

Partnership School: Fresno City College

Affiliated Schools: NONE

CALIFORNIA STATE UNIVERSITY - FULLERTON



California State University Fullerton: A low cost public university with a full time enrollment (FTE) of 36,000 students. The university draws students primarily from state/local high schools and community colleges. CSUF is an impacted school only admitting true freshman and transfer students with 60 college credits or more, and no other category in between, other than nursing and engineering students. CSUF is also considered a commuter school with a majority of students residing in apartments and houses off campus. Entrance into this school is considered not very difficult and entering freshman have an average high school GPA of 3.18 and average SAT/ACT scores of 978/18. Approximately 60% of the 29,660 high school students who applied were accepted; more than 5,000 transfer students are accepted each year, primarily from local community colleges. Students who progress beyond freshman year tend to retain at this school because they are doing well in school. At this school, a “Scholar-Athlete-Leader” would be a student with a 3.0 GPA who participates in intramural or individual sports and is a leader in a campus, community or local business organization. The most popular activities or sports are baseball and soccer. The school offers BA/BS degrees in 35 majors including nursing (BSN/MSN). Most popular majors are business administration, education and criminal justice.

PARTNERSHIP SCHOOLS: None

AFFILIATED SCHOOLS: Chapman University, Whittier College, Biola University and Vanguard University, Hope University, DeVry Institute of Technology, Cerritos College, Cypress College, Golden West College, Mount San Antonio College, Saddleback College, Santa Ana College, Rio Hondo College, Fullerton Community College, Orange Coast College, Coastline Community College, Rancho Santiago College

CALIFORNIA STATE UNIVERSITY - SACRAMENTO



California State University, Sacramento (CSUS): A low cost public university with a full time enrollment (FTE) of 23,640 undergraduate students and 5,189 graduate students. The university draws students primarily from the greater Sacramento area. Entrance into this school is considered not difficult. The average freshmen have a high school GPA of 3.20 and a SAT scores of 1060. Approximately 51% of the high school students who apply are accepted; approximately 2,860 transfer students enter each year, primarily from local Northern California community colleges. Students who progress beyond freshman year tend to remain at this school because the school is close to their home and it offers the major they desire. The most popular activities for sports are football, track and field and baseball. The school offers BA/BS degrees in 60 majors (includes nursing); the three most common are Business Management (15%), Criminal Justice (7%) and Liberal Studies (6%). CSUS's nursing program is impacted with a 3.8 GPA required to be competitive, however they offer veteran's preference which guarantees entry to veterans who meet basic application and entry requirements. CSUS ranks 58th among public universities nationwide (U.S. News & World Report), 55th in research funding among U.S. universities (National Science Foundation).

Partnership Schools: None

Affiliated Schools: University of the Pacific, William Jessop University

CLAREMONT McKENNA COLLEGE



Claremont McKenna College: A high cost private college with a full time enrollment (FTE) of 1,066 students. The college draws students primarily from a national area. Entrance into this school considered very difficult and entering freshman have an average high school GPA of 4.0 and average SAT score of 1400 (based on MS 11 scholarship process). Approximately 20% of the high school students who apply are accepted; approximately 50 transfer students enter each year, again this is based on national and international applications. Students who progress beyond freshman year tend to retain at this school because they enjoy the curriculum and small classroom setting. At this school, a “Scholar-Athlete-Leader” would be S=3.5/deans list; A=participation in one intramural sport or accepted on to one college level team; L=participation in an on-campus club or participation in the leadership sequence offered through the Kravis Leadership Institute. The most popular activities or sports are football, baseball, lacrosse, soccer, softball, water polo and swimming. The school offers BA/BS degrees in 27 majors (excluding nursing). The three most common are economics, government and international relations. The college is consistently ranked among the top 10 liberal arts colleges in the nation by U.S. News and World Report

Partnership Schools: None

Affiliated Schools: Azusa Pacific University, University of La Verne

CALIFORNIA STATE UNIVERSITY- SAN BERNADINO



California State University, San Bernardino: A low cost public university with a full time enrollment (FTE) of 10,595 students. The school has a large minority population as 65.8% of students are women and 27% are Hispanic. The university draws students primarily from the local area. Entrance into this school is considered not very difficult and entering freshman have an average high school GPA of 3.0 and average SAT score of 800-920. Approximately 61% of the high school students who apply are accepted; approximately 2,746 transfer students enter each year, primarily from community colleges. Students who progress beyond freshman year tend to retain at this school because they are content to live at home and find the curriculum to their satisfaction. At this school, a “Scholar-Athlete-Leader” would be S=3.0/deans list; A=participating on a university team; L=member of a club or captain of a sport team. The most popular activities or sports are basketball, baseball, fraternities and sororities. The school offers BA/BS degrees in 41 majors (including nursing); the three most common are business, criminal justice and history.

Partnership Schools: None

Affiliated Schools: University of California, Riverside

SAN DIEGO STATE UNIVERSITY



SAN DIEGO STATE UNIVERSITY

San Diego State University: A low cost public university with a full time enrollment (FTE) of 29,811 students. The university draws students primarily from a local/regional area. Entrance into this school considered moderately difficult and entering freshman have an average high school GPA of 3.44 and average SAT/ACT scores of 1052/22. Approximately 44% of the high school qualified students who apply are accepted; approximately 4,000 transfer students enter each year, primarily from community colleges/other schools in the university system/other 4-yr schools. These numbers have since changed with the incoming freshmen for Fall 2008 as SDSU was the most applied to school in the U.S., exceeding 66,000 applications and only accepting 27%. Students who progress beyond freshman year tend to remain at this school because they adjust to campus life. At this school, a “Scholar-Athlete-Leader” would be a sophomore with a declared major, GPA above 3.25, involved in campus intramurals/athletics, and involved in Associated Students or other club participation. Very few have prior knowledge of military life. The most popular activities or sports are football, basketball, and baseball. The school offers BA/BS degrees in 81 majors (incl nursing); the three most common are Business Administration, Psychology, and Nursing. The college is ranked fourth tier by U.S. News and World Report/Princeton Review/Petersons.

Partnership Schools: University of San Diego, Cal State University San Marcos

Affiliated Schools: Point Loma Nazarene, University California San Diego

SANTA CLARA UNIVERSITY



Santa Clara University: A high cost private university with a full time enrollment (FTE) of 4613 students. The university draws students primarily from a regional area. Entrance into this school is considered moderately difficult and entering freshmen have an average high school GPA of 3.54 and average SAT scores of 1120-1320. Approximately 57% of the high school students who apply are accepted; approximately 243 transfer students enter each year, primarily from community colleges. Students who progress beyond the freshman year tend to retain at this school because they recognize the quality of the education that they are receiving and appreciate the low student to teacher ratio. At this school, a “Scholar-Athlete-Leader” would be identifiable; however the propensity to join Army ROTC without financial incentives is low due to the very high cost of attendance at SCU and the predisposition of parents financing the student’s education. The most popular activities or sports are lacrosse, water polo, basketball, baseball, soccer and tennis,. The school offers BA/BS degrees in 43 majors; the three most common majors are Business Management, Social Sciences and Engineering. The university is highly respected and well sought after for academic quality.

Partnership Schools: San Jose State University, Stanford University

Affiliated Schools: Foothill Community College, Mission Junior College, West Valley Junior College, De Anza Community College, University of California-Santa Cruz (in progress), Bethany University (in progress), Cogswell College (in progress), University of Phoenix (in progress)

UNIVERSITY OF CALIFORNIA - BERKELEY



University of California, Berkeley: The host school of this Army ROTC program is a low cost public university with an undergraduate full time enrollment (FTE) of 21,771 students. The university draws students predominantly from in state (88%). Entrance into this school is considered very difficult and entering freshman have an average high school GPA of 3.93 and average SAT/ACT scores of 1335. Approximately 25% of the high school students who apply are accepted; approximately 2,500 transfer students enter each year, primarily from community colleges. Students who progress beyond freshman year tend to retain at this school because they have likely made it over the steep learning and academic curves that this university presents. An average admit to Cal is a "Scholar-Athlete-Leader" and one who is likely involved in intramural sports or was and is involved in student clubs or government. The most popular activities on campus are exercise related. This type of activity normally takes place in the Recreational Sports Facility on campus and on the intramural and club sports fields. The school offers BA/BS degrees in over 130 majors, not including nursing. The three most common fields of study are engineering, the social sciences, and arts and humanity. The college is the #1 ranked public University in the country by U.S. News and World Report/Princeton Review/Petersons. Once on campus, we classify a student as a SAL if they: maintain a 3.0 or higher GPA; participate in intercollegiate, intramural, or club sport; and are involved in a leadership role with a school or community club or organization.

Partnership Schools: None.

Affiliated Schools: Saint Mary's College, Cal State East Bay, Sonoma State University, Mills College, Diablo Valley College, Santa Rosa Jr. College, Solano Community College, San Francisco State University, Los Medanos College, Las Positas College, Laney College, John F. Kennedy University, Holy Names College, Dominican College, Merrit College, Contra Costa College, College of San Mateo, College of Notre Dame, College of Alameda, City of San Francisco and Chabot College

UNIVERSITY OF CALIFORNIA DAVIS



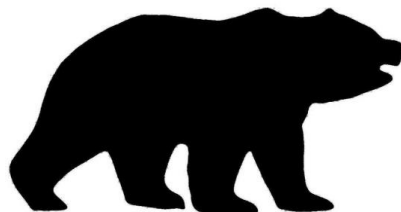
University of California, Davis (UCD): A mid-level cost public university with a full time enrollment (FTE) of 22,445 undergraduate students and 7,017 graduate students. The university draws students primarily from the San Francisco Bay Area. Entrance into this school is considered difficult. The average freshman enters UCD with a high school GPA of 3.92 and SAT scores of 1280 / 1876(new scale). Approximately 52% of the high school students who apply are accepted; about 4,000 students transfer to UCD each year, primarily from community colleges. Students who progress beyond freshman year tend to remain at this school if they establish effective time management and academic discipline commensurate with high academic demands. The university and surrounding community offer exciting, fulfilling and diverse activities, which appeal to a broad spectrum of interests. UC Davis offers a comprehensive (26 sports) Division 1 intercollegiate sports program. UC Davis also boasts a robust and comprehensive campus recreation program which provides students free access to the universities 13,000 sq. ft. activity and recreation center as well as a host of other intramural, adventure and outdoor activities. UCD offers BA/BS degrees in 103 majors (**nursing starting in 2014**); the three most common are Psychology (8%), Communications (6%) and Economics (6%). UCD ranks 13th among public universities nationwide (US News and World Report), and 12th in research funding among U.S. universities (National Science Foundation). At this school, an “on-campus” “Scholar-Athlete-Leader” would have a 3.2 GPA and be an active participant in an individual or team sport (includes intramurals), or score above a 240 on the initial APFT with 80 points or more in each event; and hold a position of responsibility in a school recognized activity (sports, clubs, fraternities, etc), community support organization (community outreach, philanthropic, etc), or under terms of employment.

Simpson University (SU): A high cost private Christian liberal arts university with a full time enrollment (FTE) of 2,000 undergraduate students. The university draws students from throughout the state. Entrance into this school is considered on a case by case basis. The average freshman enters SU with a high school GPA of 3.0 and SAT scores of 1060.

Partnership School: Simpson University.

Affiliated Schools: None

UNIVERSITY OF CALIFORNIA LOS ANGELES



University of California Los Angeles (UCLA): UCLA is a predominately low cost public university with a full time enrollment (FTE) of 34,930 domestic students (23,978 undergraduate). The university draws 84% of its students from California (93.5% undergraduate) and Los Angeles County alone accounts for 43% (45.9% undergraduate). Entrance into this school is considered very difficult and entering freshmen have an average high school GPA of 4.12 and average SAT-I score of 1290 (Fall 2007). Approximately 24% of the high school students who apply are accepted and 3,066 transfer students primarily from community colleges (88.2%). Students who progress beyond freshman year tend to retain at this school if they establish effective time management and academic discipline commensurate with high academic demands, because of the prestige/benefit of a UCLA degree, and because the university and surrounding community offer exciting, fulfilling and diverse activities, which appeal to a broad spectrum of interests. At this school, an “on-campus” “Scholar-Athlete-Leader” would have a >3.5 GPA for ADM1/2/3/4/5, be an active formal participant in an individual or team sport (includes intramurals), or score above a 240 on the initial APFT with 80 points or more in each event; and hold (or held while in college) a position of responsibility in a school recognized activity (sports, clubs, fraternities, etc), community support organization (community outreach, philanthropic, etc), or under terms of employment. The most popular activities or sports are basketball, football, track & field, volleyball, baseball, gymnastics, swimming, water polo, and tennis (includes an extensive intramural program). UCLA also boasts a robust and comprehensive outdoor activity program, ranging from sailing to rock climbing. The school offers BA/BS degrees in 94 majors; the three most common are Psychology (13.1%), English (8.2%), and Political Science (7.6%). UCLA is currently ranked 25th (2008) by U.S. News and World Report/Princeton Review/Petersons.

Partnership: California State University Northridge (CSUN)

Affiliated Schools: California State University Los Angeles (CSULA), Loyola Marymount University (LMU), Pepperdine University, Mount Saint Mary’s College (MSMC), The Master’s College, University of Phoenix (Los Angeles), National University (added 2006)

UNIVERSITY OF CALIFORNIA – SANTA BARBARA



UNIVERSITY OF CALIFORNIA – SANTA BARBARA (UCSB): A low cost public, research university with a full time enrollment of (FTE) 21,000 students. The university draws students primarily from the state of California with only 5% are non-residents. Entrance into this school is considered very-very difficult and entering freshman have an average high school GPA of 3.98 and average SAT score of 2000. Approximately 10% of the high school students who apply are accepted; approximately 1,500 transfer students enter each year, primarily from community colleges. Requirements for transfer students to get acceptance has changed from requiring a 2.4 to a 3.0 GPA. Students who progress beyond freshman year tend to remain at this school because they are in search of a degree from this prestigious University. At this school, a “Scholar-Athlete-Leader” would be a student carrying a 3.0 GPA (except in some of the Physical Sciences or Engineering where criteria adjusts to 2.5), who is involved in NCAA, Club or Intramural Sports, and who is in a leadership position in a student organization, club, or fraternity or sorority. The most popular activities or sports for our students are any type of water sport and the opportunities presented by a host of intramural programs. The climate at UCSB is very temperate, with very little rain or inclement weather. This keeps our students engaged year round in outdoor activities. The school offers BA/BS degrees in 86 majors; the three most common are Social Sciences & History, Business Management, and Biological/Life Sciences. In SY 07 the University was ranked 44th by the U.S. News and World Report and has five Noble Prize winners as professors.

Partnership School Name: None

Affiliated Schools: Westmont College

UNIVERSITY OF SAN FRANCISCO



University of San Francisco (USF): USF is a high cost, premier private university with a full time enrollment of 5,248 undergraduate students and 3,199 graduate students. Although 80% of students come from parochial high schools, USF's student body is composed of students from over 75 countries and is ranked by U.S. News and World Report in the Top 10% of national universities for diversity and international student enrollment. Many students are also "home grown" with approximately 58% of the student body coming from within California. Entering freshmen have an average High School GPA of 3.4 and average SAT/ACT scores of 1130/25 . Approximately 67% of high school students who apply are accepted- 63% of the undergraduate population are female.

USF sits atop one of San Francisco's major hills, within walking distance of UCSF, Golden Gate Park, and minutes from the downtown, Ocean Beach, the Presidio of San Francisco, and the Golden Gate Bridge. And while location is one of the benefits of attending USF, the cornerstone of the University is the quality of the education it provides. USF's mission of promoting learning while creating a "socially responsible learning community of high quality scholarship and academic rigor sustained by a faith that does justice" is supported by its dynamic relationship with the community. All freshmen and sophomore students are required to live on campus, and the university offers Room & Board assistance to ROTC Cadets. In addition, the small average class size of 25 students offers an increased interactive learning community for students who benefit from a 16:1 student to faculty ratio.

USF offers BA/BS degrees in over 36 majors, 10 special programs, 6 graduate degrees from the College of Professional Studies, 8 concentrations from the School of Business and Management and BSN degrees from the School of Nursing. USF's School of Nursing is ranked among the top 5% nursing schools in the nation boasting a 96% pass rate on the NCLEX among its baccalaureate students, and a 100% pass rate among its master's students. The University has distinguished itself repeatedly by ranking again among the top tier of U.S. News and World Report's 2009 national university rankings. USF has a long history of military support and cadets train at the Presidio (10 minutes from campus) on tactical tasks in wooded and diverse terrain. The opportunities for a top education, superior location, close proximity to a training area and a long tradition of support for the Army in the San Francisco community make USF an excellent choice for ROTC scholarship students.

Partnership School: None

Affiliate Schools: San Francisco State University (SFSU), Dominican University, University of California, San Francisco (Medical School), University of California, Hastings (College of the Law), Golden Gate University

UNIVERSITY OF SOUTHERN CALIFORNIA (USC)



University of Southern California (USC): A high cost private university with a full-time enrollment (FTE) of 31,149 students. The university draws students from across the nation. Entrance into this school is considered very difficult and entering freshmen have an average high school GPA of 4.06 and a mean SAT score of 2108. Only 21% of the high school students who apply are accepted; approximately 1100 transfer students enter each year, primarily from community colleges. Students who progress beyond freshman year tend to stay at this school because they want to remain a member of the “Trojan” network. At this school, a “Scholar-Athlete-Leader” would have 3.3 GPA, be a member of intramural or varsity sports team, and leader in a club/activity. The most popular extracurricular activities are the Greek system, USC football, and other varsity and intramural sports. The school offers BA/BS degrees in 150 majors; the three most common are business administration, liberal arts and engineering. U.S. News and World Report ranks the college number 27 nationally.

California State University Dominguez Hills (CSUDH): A low- cost public university with a full- time enrollment (FTE) of 12,600 students. The university draws students primarily from a local area. Entrance into this school is considered not very difficult and entering freshmen have an average high school GPA of 2.5 and average SAT scores of 880. Approximately 76% of the high school students who apply are accepted; approximately 6834 transfer students enter each year, primarily from community colleges with GPAs averaging from 2.5 to above 3.0. The school offers BA/BS degrees in 28 majors (to include nursing); the three most common are business, psychology, and criminal justice. The college is not currently ranked on U.S. News and World Report of the top 345 universities.

Partnership School - California State University Dominguez Hills (CSUDH)

Affiliated School – None

CALIFORNIA STATE UNIVERSITY LONG BEACH



California State University Long Beach: A low-cost public university with a full-time enrollment (FTE) of 36,868 students. The university draws students primarily from a statewide area. Entrance into this school considered moderately difficult and entering freshman have an average high school GPA of 3.3 and average SAT scores of 1020. 54% of the high school students who apply are accepted; approximately 3,000 transfer students enter each year, primarily from community colleges. Students who progress beyond freshman year tend to remain at this school because of their proximity to family support and the variety of campus activities. At this school, a “Scholar-Athlete-Leader” would have an average GPA of 3.0 and an SAT score of 1100. The most popular activities or sports are volleyball, water polo, baseball and intramural sports. The school offers BA/BS degrees in 81 majors (to include nursing); the three most common are business, computer science, and art. The college is ranked among top 3 public universities in the west by U.S. News and World Report.

Partnership Schools: None

Affiliated School: University of California Irvine (UCI)

UNIVERSITY OF NEVADA - RENO



University of Nevada, Reno (UNR): A low cost public university with a full time enrollment (FTE) of 16,336 students (12,404 undergraduate). The university draws students primarily from a regional area (Northern Nevada/Northern California). Entrance into this school is considered not very difficult and entering freshman have an average high school GPA of 3.36 and average SAT/ACT scores of 1059/22. Approximately 84% of the high school students who apply are accepted. Nearly 500 transfer students enter each year, primarily from Nevada and California community colleges. Students who progress beyond the freshman year tend to remain through graduation because of the low tuition cost for a quality education, the Nevada Millennium Scholarship, and the quality of life in the Reno area. At this school, a SAL would be a student with a 3.0 GPA (2.5 in ADM 3-5) who participates in intramural or individual sports and is a leader in a campus, community or local business organization. The most popular activities or sports are outdoor recreation activities and skiing. The school offers BA/BS degrees in 68 majors including nursing. The three most popular are Business, Education and Psychology. UNR has made the US News and World Report's Honor Roll for the past six years and Peterson's names the university "one of the nation's best small state universities." It is ranked as a national third tier university by *U.S. News and World Report*, placing it among the top 240 schools in the nation.

Partnership School: University of Nevada, Las Vegas (UNLV)

Affiliated Schools: Truckee Meadows Community College

UNIVERSITY OF NEVADA - LAS VEGAS



University of Nevada, Las Vegas (UNLV): The University of Nevada, Las Vegas is a low-cost public university with a FTE of 27,344 students (21,783 undergraduate). UNLV draws students primarily from a regional area (Southern Nevada/California/Northern Arizona). Entrance into this school is considered not very difficult and entering freshman have an average high school GPA of 2.50 and average SAT/ACT scores of 1027/21. Approximately 81% of the high school students who apply are accepted. Approximately 3,989 transfer students enter each year, primarily from community colleges. Students who progress beyond freshman year tend to remain at this school because of the Nevada Millennium Scholarship. At this school, a SAL would be a student with a 3.0 GPA (2.5 in ADM 3-5) who participates in intramural or individual sports and is a leader in a campus, community or local business organization. The most popular activity or sport is basketball. The school offers BA/BS degrees in 96 majors including nursing. The three most common are Business, Liberal Arts, and Urban Affairs. The university is recognized as having the premier Hotel Management curriculum and received Carnegie Foundation reclassification as a Doctoral/Research University-Intensive. The college is ranked 14th by *U.S. News and World Report/Princeton Review/Petersons*.

Partnership School Name: None

Affiliated Schools: College of Southern Nevada, Nevada State College

UNIVERSITY OF GUAM



“TRITON WARRIOR BATTALION”

University of Guam (UOG): UOG is a low-cost, open enrollment, Land Grant institution of higher learning with a full time enrollment (FTE) of 3,034 students. It is the only U.S. accredited 4-year college serving in the western Pacific region with a student body from over 54 different countries and islands. The university draws students primarily from Guam and the Asian Pacific Region. Entrance into this school is not considered very difficult and entering freshmen have an average high school GPA of 2.5; the SAT is not required and most students do not take the SAT or ACT. However, students are required to take a Math and English placement test as part of the initial registration requirement. Generally, all of the high school students who apply are accepted; approximately 30 transfer students enter each year, primarily from the Guam Community College or other college and universities available at the local military installation. Students who progress beyond freshman year tend to retain at this school because they seek a higher education and a way to leave the island and be successful. The school offers 11 graduate fields of study, 30 bachelor degree programs to include nursing and one associates degree program also in Nursing. The three most common are Business Administration, Education and Criminal Justice. The average student will take ten semesters to graduate with a BA. The college is not ranked by most academic evaluation periodicals. We define SALs on this campus using the Cadet Command S-A-L criteria as follows: A SAL would be a 3.0 GPA student that has participated in high school sports or local community athletics and has been in student government or led a church youth group. The most popular activities or sports are high school football, basketball, volleyball, cross country and soccer. Two sports up and coming sports in the high school arena are rugby and paddling. There are no collegiate sports offered at the University, just intramurals.

Partnership Program: Northern Marianas College (NMC).

Affiliated Schools: Guam Community College (GCC).

UNIVERSITY OF HAWAII AT MANOA



“Warrior Battalion”

University of Hawaii at Manoa: The University of Hawaii ROTC Battalion’s cadet population consists of the host (UH-M), a low-cost public college with a full-time enrollment of 20,000+ drawing from a primarily statewide market, plus 4 local Universities on Oahu, 1 University on the Big Island, and a Community College on American Samoa. Entrance into UH Manoa (along with the 4 year universities) is considered moderate and entering freshman have an average high school GPA of 3.34 and average SAT/ACT scores of 1086/23. Its partnership schools also have roughly this same criterion minus the Community Colleges. Approximately 68% of the high school students who apply are accepted; approximately 1800 transfer each year, primarily from community colleges. UH Manoa offers 86 BA/BS degrees and 88 Master’s degrees in a variety of technical and non-technical majors to include Nursing (HPU also offers). The three most common majors for ROTC students are: History, Business, and Political Science, however cadets have over 25 different fields of study. The most popular activities are water sports and outdoor activities. The most popular sports are: Football, Volleyball, and Basketball. At the UH Army ROTC program, a “Scholar-Athlete-Leader” would be a student who is balanced in all three primary areas which is equivalent to most national standards. The Scholar criteria is a student who achieves a 3.0 or higher and/or scores an 1000 or above on the SAT/22 or above on the ACT. The Athlete criterion is a student who is/ has participated in either team or individual sports with a focus on teamwork and physical fitness as measured by the APFT. The Leader criterion is defined as a student who participates in any organization in a leadership position and demonstrates the potential and desire to serve in positions of responsibility. UH Manoa, HPU, and Chaminade have a variety of top 20 nationally ranked major programs to include international business, criminal justice, and Nursing. UH Manoa has an admissions selectivity rating of 85 by the Princeton Review.

Partnership Schools: University of Hawaii West Oahu, Hawaii Pacific University, Chaminade University, University of Hawaii Community Colleges, University of Hawaii Hilo, Brigham Young University Hawaii, American Samoa Community College.

Affiliated Schools: None

BOISE STATE UNIVERSITY



Boise State University (BSU): A low cost public university with over 19,847 students. Boise State has a full time enrollment (FTE) of approximately 11,002 students while the remaining 8,800 students are non-traditional students who do not meet the eligibility requirements of the program. The student body is overwhelmingly local – more than 75% of the student body comes from within a 50 mile radius of campus. The cadet population reflects these demographics. Entrance into this school is considered minimally difficult; entering freshman have an average high school GPA of 3.30 and the average ACT composite scores was 21.8. Approximately 59% of the high school students who apply are accepted; approximately 22.6% are transfer students that enter each year primarily from out of state. Students who progress beyond freshman year tend to remain at this school because they are primarily financially self-sufficient. Also they tend to become commuter students. The school offers BA/BS degrees in 154 majors including Nursing; the three most common are Communication, Nursing AS, General Business Management. The school offers master degrees in 73 areas. The university offers a minor in military science. We define SALs on this campus: using the Cadet Command S-A-L criteria.

Partnership School: Northwest Nazarene University (NNU), College of Idaho.

Affiliated Schools: None

UNIVERSITY OF IDAHO



"THE CHRISMAN BATTALION"

University of Idaho: A low cost public university with a full time enrollment (FTE) of 12,824 students. The university draws students primarily from the regional area. Entrance into this school is considered moderately difficult and entering freshman have an average high school GPA of 3.40 and average SAT/ACT scores of 1110/23. Approximately 80% of the high school students who apply are accepted; approximately 1200 transfer students enter each year, primarily from community colleges. Students who progress beyond the freshman year tend to remain at this school because they receive outstanding student services and because of the quality, low cost education. The most popular activities or sports are intramural sports with 70% of on-campus students participating. The school offers BA/BS degrees in over 140 majors; the three most common are education, business, and engineering. On average U of I enrolls 1,631 graduate students in 106 Masters degree offering programs and graduates an average 613 graduate students every year. The college is ranked as a 3rd tier university by U.S. News and World Report. We define a "Scholar-Athlete-Leader" as an individual with a 3.0 GPA – intramural athlete – member of on-campus organization.

The Chrisman Battalion is partnered with Lewis-Clark State College; a four – year baccalaureate college located in Lewiston, Idaho and North Idaho College ; a two-year college located in Coeur d' Alene, Idaho. Both offer extensive degree choices in academic, technical, and professional areas. Most notably, LCSC and NIC offer superb nursing programs with LCSC offering a Bachelor of Science in Nursing, Associate of Applied Science for Practical Nursing, Associate of Science for Radiographic Science, and Bachelor of Art/Science in Medical Diagnostic Imaging, while NIC offers a Registered Nurse program, Practical Nurse program, Pharmacy and Radiology.

Partnership School: Lewis-Clark State College, North Idaho College

Affiliated Schools: None

IDAHO STATE UNIVERSITY



Idaho State University (ISU): ISU is located in Pocatello, Idaho. ISU is a low cost public university with a full time enrollment (FTE) of 9,400 students. More than 2,000 students attend ISU's Idaho Falls campus located 45 miles north of Pocatello. The university draws students primarily from the local area. Entrance into this school is considered minimally difficult. For SY 2007-08 the freshman class consisted of 2,865 new freshmen, 317 transfers, 158 former students, and 1,157 continuing for a total class of 4,497. New freshmen had an average high school GPA of 3.33, ACT composite average of 21.4 and a combined SAT of 1047. Sixty-five percent of new freshmen were in the top half of their graduating class. Approximately 80.2% of all freshmen who apply are accepted. Sixty percent of all new freshmen who were admitted enrolled either full-time or part-time and 44% enrolled full-time. The most popular extra-curricular activities or sports are football, basketball, and cross-country. The school offers BA/BS degrees in 91 majors to include nursing. The most frequently conferred BA degree is nursing, with 10% of all BA degrees, while primary and secondary education ranked second and third with 5% each. Other important areas of study are pharmacy, health professions, biology, physical sciences, education, business, and engineering. We define SALs on this campus using the Cadet Command S-A-L criteria.

Partnership School: Brigham Young University – Idaho (BYU-I).

Affiliated Schools: None

MONTANA STATE UNIVERSITY



Montana State University: A low cost public university with a full time enrollment (FTE) of 10,642 students. The university draws students primarily from a state-wide area, with 75% of the student population being resident. Entrance into this school is considered not very difficult and entering freshman have an average high school GPA of 3.29 and average SAT/ACT scores of 1107 / 23.7. The SAL at MSU is an in-state resident who comes from a non-military family. We define SAL on this campus with the following criteria: Scholar has a minimum 3.0 GPA or 1050 SAT/20 ACT, Athlete has participated in varsity level athletics in high school or intramural level athletics in college, Leader has held a leadership position in either an academic activity, athletic activity, service organization, employment, or other organization. Most of the students attending MSU come from Gallatin County (Bozeman), Cascade County (Great Falls), Lewis and Clark County (Helena), Flathead County (Kalispell), and Yellowstone County (Billings). The most popular activities or sports are football, skiing/snowboarding, hunting, fishing, mountain biking and other outdoor activities. The school offers BA/BS degrees in 51 majors including nursing. The three most common are Engineering, Letters and Science, Arts and Architecture. The college is ranked within the Third Tier for National Universities by U.S. News and World Report.

Partnership Programs: Developing partnership with MSU Billings.

Affiliated Programs: None

THE UNIVERSITY OF MONTANA



The University of Montana (UM): A low cost public university with a full time enrollment (FTE) of 10,455 undergrad students and 2323 grad students. With over three thousand out-of-state students, UM draws students from throughout the nation. Admission standards require a prospective student to have a 2.5 GPA or 22 composite on the enhanced ACT or 1540 combined verbal/math on SAT, or finish in the upper half of the graduating class. Approximately 88% of the high school students who apply are accepted; approximately 400 transfer students enter each year, primarily from other schools in the Montana university system. Students who progress beyond their freshman year tend to retain at this school because they are successful academically and have a means to pay for college. At our university, a “Scholar-Athlete-Leader” would be a consistent performer and the entering freshman would have an average high school GPA of 3.3 and an average SAT score of 547 verbal and 540 Math within the Cadet Command characterization of a SAL. The most popular activities or sports are outdoor recreation including hiking, backpacking, skiing, biking, fly-fishing and intramural sports. The school offers BA/BS degrees in 137 majors and a Bachelor of Science in Nursing conferred by Montana State University; the three most common majors are Business, Psychology/Sociology, and Education. Additionally, the College of Forestry and Conservation is world-renowned. The College has three departments: Ecosystem and Conservation Sciences, Forest Management, and Society and Conservation. Research and outreach activities are administered through the Montana Forest and Conservation Experiment Station, a state-wide agency of the Montana University System. All enrolled students have the option of pursuing a minor in Military Studies, hosted and sponsored by our department. The college is ranked in the 4th Tier by U.S. News and World Report. We define SALs on this campus using the Cadet Command S-A-L criteria.

Partnership School: Carroll College (CC)

Affiliated Schools: None

OREGON STATE UNIVERSITY



Oregon State University (OSU). OSU Army ROTC seeks out high-school and college students who meet certain criteria. The “Student-Athlete-Leader” is an individual who exceeds a 3.0 cumulative GPA, is actively involved in either a collegiate sport or in an intramural sport, and is involved in a campus club, house, or student government as a leader. In short, we want students who want to make a difference, want to succeed, and want to challenge themselves.

The focus of the OSU Army ROTC program is leadership development. In both a classroom setting and field environment students learn problem solving techniques, decision-making skills, planning and organizing skills, interpersonal communications skills, professional ethics and responsibilities, and other management and leadership skills. Field training exercises (FTX's) supplement classroom work and leadership labs with practical leadership training and experience once per term.

As students earn their academic degree, they also earn a commission as a Second Lieutenant in the United States Army.

While we are known as the OSU Army ROTC program we work with students at all of the following schools.

Partnership School: Western Oregon University (WOU).

Affiliated Schools: Chemeketa Community College (CCC), Linn-Benton Community College (LBCC), Corban College, Willamette University.

UNIVERSITY OF OREGON



“WEBFOOT WARRIORS”

University of Oregon: A medium cost public university with a full time enrollment of 20,376 students. The University of Oregon draws students primarily from a statewide area. Entrance into the University is considered moderately difficult and entering freshman have an average high school GPA of 3.51 and average SAT scores of 1117. Approximately 84% of the high school students who apply are accepted; approximately 850 transfer students enter each year, primarily from Community Colleges. 84 % of students progress beyond their freshman year at the University of Oregon. The university also offers a Freshman Interest Group (FIG) with the sole intent of increasing freshman success. FIG participants earned significantly higher grades in their core courses than did their non-FIG classmates. At the University of Oregon, a “Scholar-Athlete-Leader” would be a student with a GPA above 3.00 that participates in varsity, club or recreational sports and holds a leadership position in a student organization, Club Sport, or intramural sports team. The most popular outdoor activities consist of bicycle touring, camping, canoeing, hiking, river rafting and wind surfing. The popularity of Oregon athletics has increased over the last few years as a result of the success that the Football and Basketball programs have achieved. The university offers BA, BS, Masters, JD and Doctoral degrees in Architecture, Allied Arts, Arts and Sciences, Business Administration, Education, Interdisciplinary Studies, Journalism, Law and Music. The most common degrees are Arts and Science, Business Administration and Education. The Charles H. Lundquist College of Business is ranked by U.S. News and World Report as first in Oregon, second in the Northwest, and among the nation’s top business schools. Faculty and curriculum of the College of Arts and Sciences rank fifteenth nationally. The school of Journalism and Communication is listed among the top twenty-five programs in the country.

Partnership Schools: None.

Affiliated Schools: None

UNIVERSITY OF PORTLAND



“PILOT BATTALION”

University of Portland (UP): University of Portland is a high cost private university (2008/09 tuition is \$29,400) with full time enrollment of approximately 3,500 students. The University draws students primarily from a regional area with national connections. Entrance into this school is considered difficult and entering freshmen have an average high school GPA of 3.66 and average SAT score of 1183. Approximately 65% of the high school students who apply are accepted and about 200 transfer students enter each year, primarily from community colleges. Students who progress beyond freshman year tend to remain at this school because they experience what they expect prior to entering, have the capability to succeed here. students love the Student to teacher ratio, small college atmosphere, personable people, and opportunities that are present at UP. Our School of Nursing guarantees seats to those who qualify (with at least a 2.75 in their major) depending on the size of the freshman class. At this school, a “Scholar-Athlete-Leader” is a well-rounded individual who is accomplished academically, is a high achiever in many areas, and possesses a desire to serve. Moreover, she or he would reflect the Cadet Command Criteria for a SAL as articulated in CCR 145-1. The most popular activities or sports are soccer, basketball, baseball, volleyball, track and Field, retreats, and community service activities. The school offers BA/BS degrees in 50 majors including nursing; the three most common are Nursing, General Business (Marketing and Management), and Biology. The University is ranked fifth in the West by U.S. News and World Report among Master’s Universities.

Partnership School: None

Affiliated Schools: Portland State University, Linfield College, Marylhurst College, Mount Hood Community College, Pacific University, Portland Community College, Reed College, Warner Pacific College, Lewis and Clark College, Walla Walla College, Clackamas, Community College, Oregon Health Science University, Clark College, Washington State University – Vancouver, Willamette University, Concordia University.

CENTRAL WASHINGTON UNIVERSITY



“THE WILDCATS”

Central Washington University. A low cost public college with a full time enrollment (FTE) of 9,477 students. The university draws students primarily from a state-wide area. Entrance into this school considered moderately difficult and entering freshman have an average high school GPA of 3.2 and average ACT score of 21 and a SAT score of 991. Approximately 80% of the high school students who apply are accepted; approximately 1144 transfer students enter each year, primarily from community colleges. Students who progress beyond freshman year tend to retain at this school because they enjoy the small class size, small-town atmosphere, and the proximity to both outdoor activities and the Seattle metropolitan area. At this school, a “Scholar-Athlete-Leader” would be a student with a 3.2 GPA, 21 ACT/1000 SAT, who is involved in intramural athletics, and serves as a club officer. The most popular activities or sports are basketball, volleyball, and softball. The school offers BA/BS degrees in 82 majors with no nursing programs; the three most common are business, education, and law and justice. The college is ranked as a second-tier western university by U.S. News and World Report.

Partnership Schools: None.

Affiliated Schools: None.

EASTERN WASHINGTON UNIVERSITY



Eastern Washington University (EWU) is an affordable, regional, liberal-arts university that was established in 1882 and became a state school in 1889. Army ROTC was established on campus in 1952. There are no Air Force, Navy, or Marine ROTC programs at EWU. Approximately 9500 students are enrolled with 424 faculty in 100 fields of study to create a 24:1 student ratio (average undergraduate class size = 27). Student housing demographics are: 23% of students reside on campus; 62% reside in town; 15% commute daily. In the fall, 48.5% are new freshmen, 11.5% are from out of state, 70% of new freshmen live on campus with a 74% retention to sophomore rate. Breakout by class is as follows: Freshman = 21%; Sophomore = 15%; Junior = 23%; Senior = 26%; Post Baccalaureate = 5%; Graduate 10%. Diversity: African American = 2.1%; American Indian = 2.2%; Asian = 3.2%; Hispanic = 4.6%; others = 88%. Entrance is generally not considered difficult; however, with dwindling resources EWU plans to cap enrollment at around 11,000 students, thus increasing GPA and SAT scores with regard to competition to enroll. Average high school GPA is 3.3 and SAT is 1001.

Partnership School: Intercollegiate College of Nursing (ICN).

Affiliated School: Spokane Falls Community College.

GONZAGA UNIVERSITY



Gonzaga University (GU): Gonzaga University is a high cost private university (2008/9 tuition is \$27,820) with full time enrollment of 4,515 students. The University draws students primarily from a regional area with national connections. Entrance into this school is considered difficult and entering freshmen have an average high school GPA of 3.66 and average SAT score of 1180. Approximately 65% of the high school students who apply are accepted and about 200 transfer students enter each year, primarily from community colleges. Students who progress beyond freshman year tend to remain at this school because the reality of the experience matches the expectations, students have the capability to succeed here, and they love the people and opportunities that are present at GU. At this school, a “Scholar-Athlete-Leader” is a well-rounded individual who is accomplished academically, is a high achiever in many areas, and possesses a desire to serve. The most popular activities or sports are basketball, soccer, volleyball, ultimate frisbee, mock trials, debate, and community service activities. The school offers BA/BS degrees in 75 majors including nursing; the three most common are Business Administration, Biology, and Political Science. The University is ranked third in the West and third for best value by U.S. News and World Report among Master’s Universities (2008).

Partnership Schools: Whitworth University (WU), Intercollegiate College of Nursing (ICN).

Affiliated Schools: None

PACIFIC LUTHERAN UNIVERSITY



Pacific Lutheran University: Ranked 7th best university in the Pacific Northwest in the October 2008 issue of *Seattle Metropolitan* magazine, PLU is a high cost private university with a full time enrollment (FTE) of 3349 undergraduate students and 312 graduate students. The university generously awards our cadets with a FULL ROOM AND BOARD scholarship on top of the full-tuition ROTC scholarship for a total of approximately \$150,000 over four years. The university draws students primarily from a regional area. Entrance into this school is considered somewhat competitive and entering freshman have an average high school GPA of 3.41 with 91% of those a 3.0 plus. Average SAT/ACT scores are 1114 and 25 respectively. Approximately 75% of the high school students who apply are accepted; approximately 315 transfer students enter each year, primarily from regional community colleges. Students who progress beyond freshman year tend to retain at this school because it is a dynamic institution that offers excellent education in an interactive setting with a high degree of faculty accessibility, boasting a 15:1 student to faculty ratio. The school of nursing accepts approximately 360 applications each year for 63 seats and is therefore extremely competitive. The average school of nursing applicant GPA this year was 3.84, the average applicant is 25 which makes it a lean market for prospecting cadets from. At this school, a "Scholar-Athlete-Leader" would be a student who has a GPA above 3.3, is involved in at least one sport and at least two activities other than ROTC. Our cadets may participate in one of 12 choral and instrumental ensembles, dance ensemble, theater, speech and debate, newspaper, radio, television, or production of a literary magazine. The school has fifty-five clubs including community service, religious, environmental, social justice, political, cultural/ethnic, business, non-traditional student, nursing, science, computer and outdoor recreation. The most popular activities or sports are golf, Ultimate Frisbee and basketball. The school offers BA/BS degrees in 36 majors; the three most common are business, education and nursing. The college is ranked ninth for universities master programs in the west region by U.S. News and World Report and 96% of graduates are employed or in graduate school within 6 months of graduation.

Partnership School: None

Affiliated Schools: University of Washington – Tacoma, Central Washington University, Saint Martin's University, University of Puget Sound

SEATTLE UNIVERSITY



ARMY ROTC

Seattle University. A high cost private university with a full time enrollment (FTE) of 4,253 undergraduate and a total enrollment of 7,226 (which includes Graduate and Law students). The University draws students primarily from a regional area. Entrance into this school is considered moderately difficult and entering freshman have an average high school GPA of 3.56 and average SAT/ACT scores of 1160/22. Approximately 64% of the high school students who apply are accepted; approximately 419 transfer students enter each year, primarily from community colleges. Students who progress beyond freshman year tend to retain at this school because they like the academic excellence and small school environment. Student teacher ratio is about one to fourteen. The most popular activities are intramural sports and academic/social clubs. The school offers BA/BS degrees in 44 majors including nursing; the three most common are social sciences, business, and nursing. We define SALs on this campus using the Cadet Command A and L criteria, but due to the academic quality of students who enroll here, we use a GPA of 3.5 to narrow our recruiting and marketing focus.

Partnership Schools: None

Affiliated Schools: None

UNIVERSITY OF WASHINGTON



University of Washington (UW): A low cost public school with a full- time enrollment (FTE) of 39,136 students. UW uses the whole person concept in admitting students. A scholar, athlete, leader is a student with an average high school GPA of 3.7, average ACT score of 25, average SAT score of 1200 and is involved in extracurricular activities. Approximately 67% of the Washington State High School applicants and approximately 2,500 transfer students are accepted each year. Seventy-eight percent of the student body are Washington state residents. There are 140 academic programs. Although a large institution, the average class size for all undergraduate classes is 35. The Bioengineering, Medical, Nursing, Computer Science and International Business programs are ranked in the top ten by current editions of U.S News and World Report. Our program reaches back more than a century to 1862, when Congress enacted the Morrill Act and required land-grant colleges to offer courses in military training. A military department was activated at UW in the 1870's, with instruction offered by civilian professors and community leaders. By the 1890's, instructors came from the ranks of the retired military, active duty officers, and the state militia. Beginning in 1892, all male students at UW were required to participate in military training for their first two years. In 1961, as a result of Defense Department policy changes, UW chose to make the ROTC program completely voluntary. In 1989 and 2001 our program was expanded to SPU and NU respectively, in order to provide these University students an opportunity to commission into our Army through ROTC.

Partnership Schools. Seattle Pacific University (SPU), Northwest University (NU).

Affiliated Schools: None

WASHINGTON STATE UNIVERSITY



Washington State University: WSU is a low-cost public university with a full time enrollment (FTE) of 11,000 undergraduate students with 19,280 (including Graduate, Veterinarian, and Animal Sciences and satellite). The university is nestled in the SE corner of the state known to all as the “Palouse.” The university draws students primarily from a regional (Pacific Northwest) area. Entrance into this school is considered moderately difficult and entering freshman have an average high school GPA of 3.20 and average SAT/ACT scores of 1140/23. Approximately 67% of the high school students who apply are accepted; approximately 1300 transfer students enter each year, primarily from community colleges. Students who progress beyond their freshman year tend to be retained at this school because they receive outstanding student services and because of the quality, low cost education. At WSU, a “Scholar-Athlete-Leader” has a 3.0 GPA, participates in intramural athletics, and is a member of an on-campus organization. Some popular activities or sports are intramural sports with 15% of on-campus students participating. The school offers BA/BS degrees in over 245 majors; the three most common are Liberal Arts, Business, and Engineering. The college is currently ranked 120th in the Nation by U.S. News and World Report (2005) and 96th in the Kiplinger Financial Report (2006).

Partnership Schools: None

Affiliated Schools: None